



Gateway Development Commission

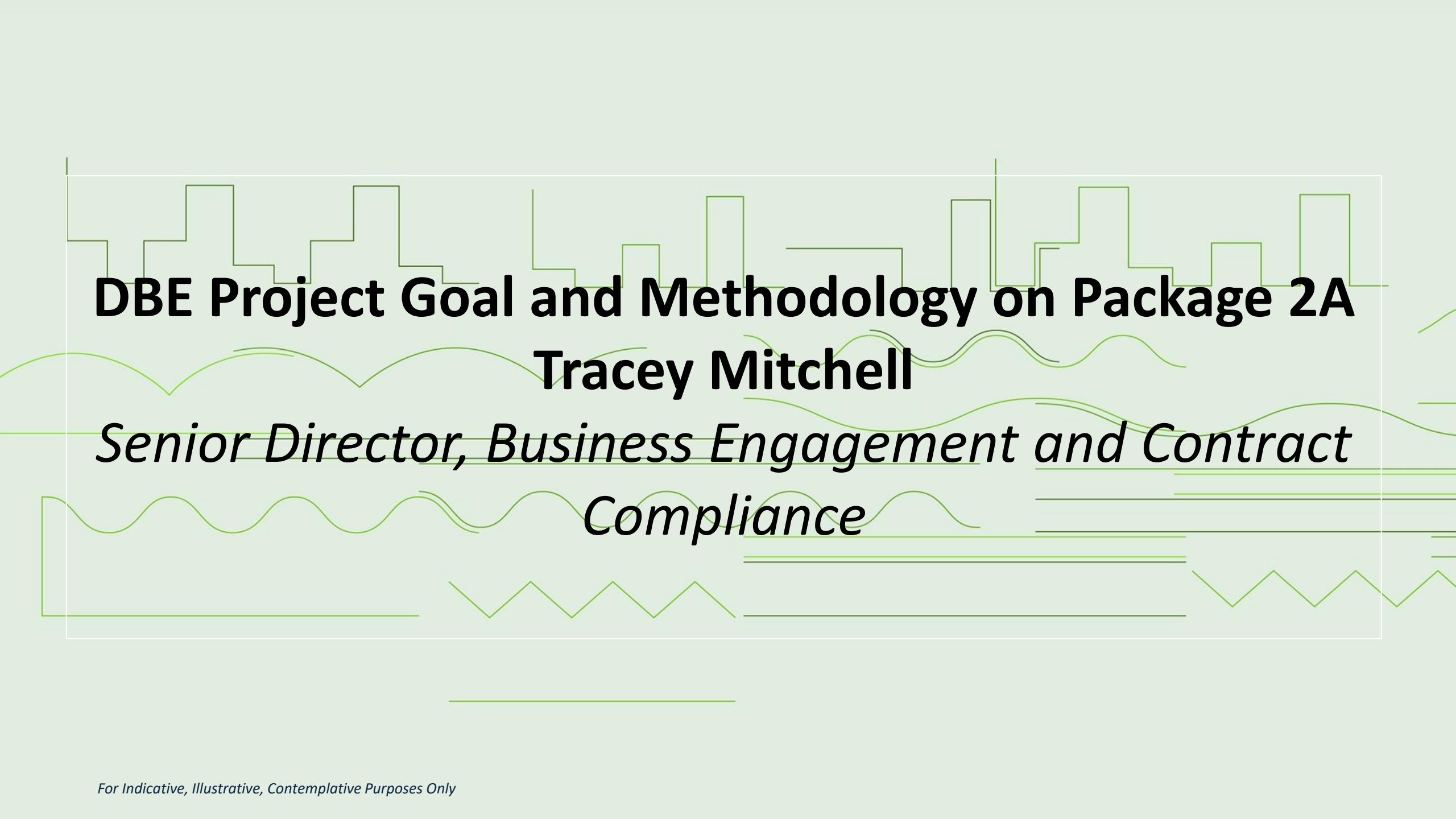
Public Meeting Proposed DBE Goal and Methodology on Package 2A

October 9, 2026

Meeting Logistics

Before we get started, please note a few logistics for today's session:

- **Audio & Video:** Your camera and microphone are automatically muted to minimize background noise.
- **Comments:** Please use the **Q&A** panel at the top of your screen to submit comments. You can submit them at any time during the presentation. If you have called in, you can submit your comments to info@gatewayprogram.org.
- **P2A Active Procurement:** No questions pertaining to the ongoing procurement of the P2A construction services will be answered in this meeting
- **Troubleshooting:** If you experience audio or visual delays, try leaving the webinar and rejoining using your original link.
- **Recording:** This session is being **recorded**.



DBE Project Goal and Methodology on Package 2A

Tracey Mitchell

*Senior Director, Business Engagement and Contract
Compliance*

Agenda

Overview of the Hudson Tunnel Project and Package 2A

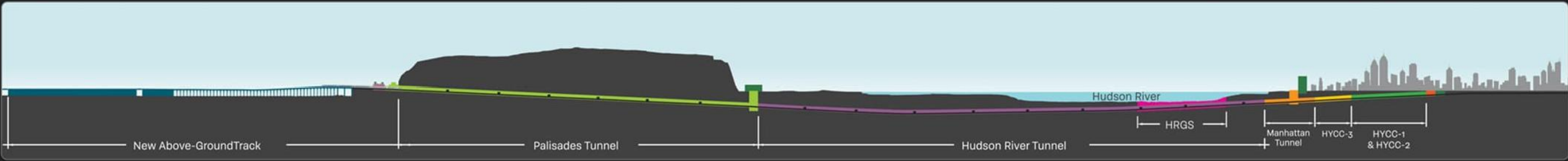
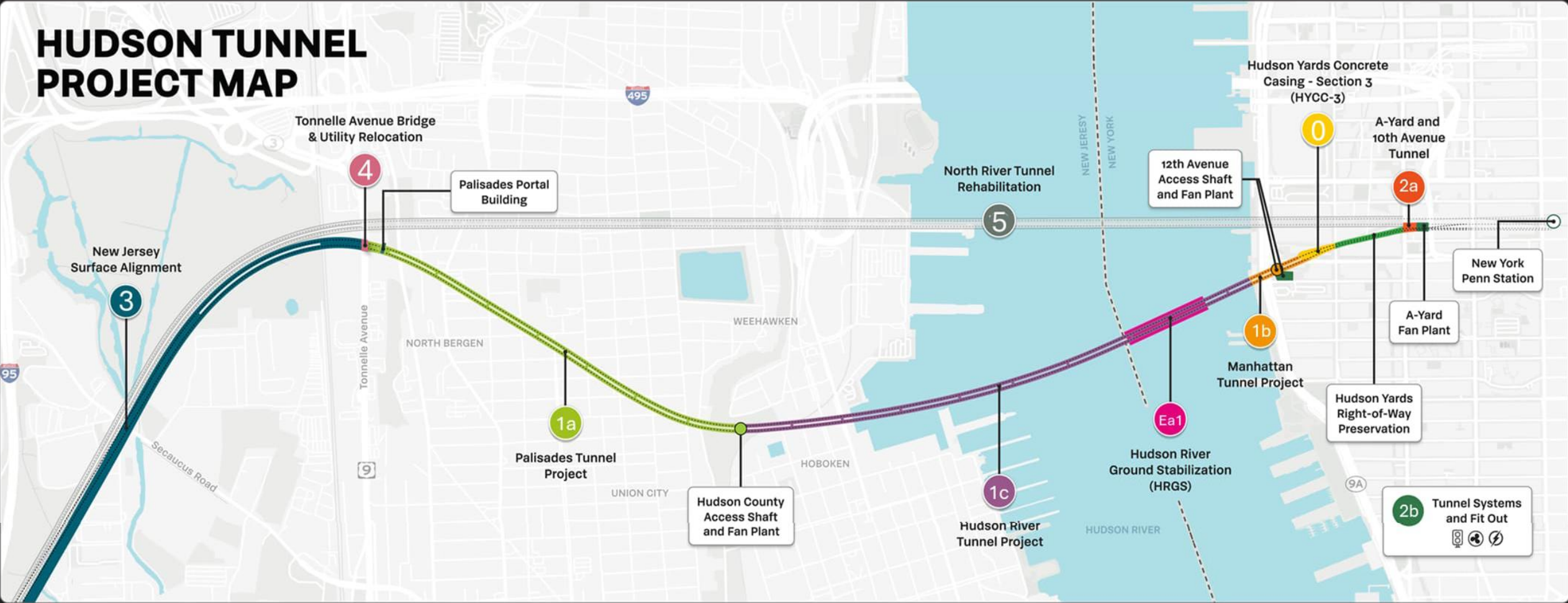
Proposed DBE Goal and Methodology on Package 2A

Public Comments

Next Steps

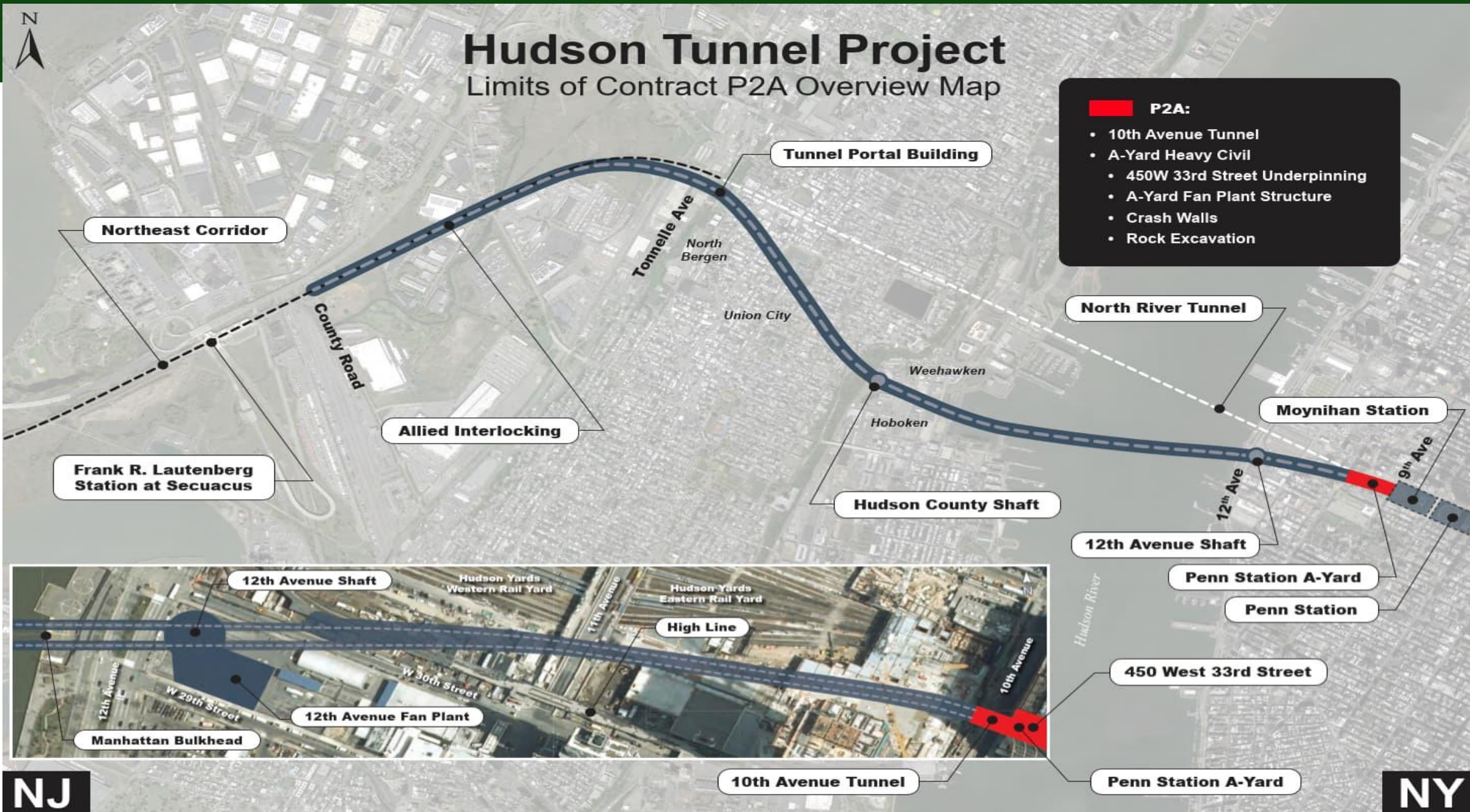
P2A Overview
Hamed Nejad
Chief Engineer – GDC

HUDSON TUNNEL PROJECT MAP



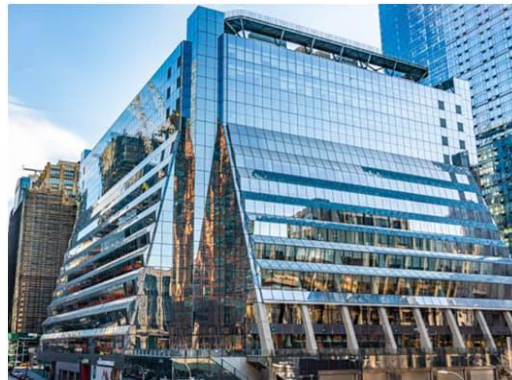
Hudson Tunnel Project

Limits of Contract P2A Overview Map



Package 2A Overview

- **10th Avenue Cut and Cover Tunnel**
 - Cut and Cover Tunnel (connecting HYCC1 TO Amtrak A-Yard)
 - Support of Excavation (SOE) Installation
 - 10th Avenue Maintenance and Protection of Traffic
 - Utility Relocation and Restoration
- **A-Yard Heavy Civil Work**
 - 450 W 33rd Street underpinning and column relocation (5 Manhattan West)
 - Fan Plant frame construction
 - Construct New PS-5 Support Structure
 - Crash Walls
 - Rock Excavation



Package 2A Overview

➤ A-Yard Systems Work

- Relocation and Removal of Existing Conduits and Cables
- Installation of New Conduits, Raceways, and Cables
- Modify Existing Fire Standpipe and Track Drainage
- Modify Existing Catenary System
- Modify Existing Third Rail Segment
- Potential Outages





Procurement on Package 2A

Anthony Gardner

Deputy Chief Administration - Procurement, GDC

Shortlisted Firms for Package 2A

Procurement for Package 2A began January 16, 2026

Shortlisted teams selected on July 10, 2026. Teams are:

- Citnalta-Northeast Joint Venture
- Civetta-Railroad Joint Venture
- Judlau Contracting, Inc.
- Skanska USA Civil Northeast
- SPC Construction Co. LLC
- Yonkers Contracting Co. Inc.

Potential Subcontracting Opportunities

- Concrete and rebar work
- Structural steel erection
- Site clearing and abatement
- 10th Ave utility work
- Geotechnical instrumentation and monitoring
- Temporary support design
- Temporary construction fencing
- Cleaning services
- Project controls and scheduling
- Safety monitoring
- Inspections
- Quality management
- Contract administration
- Third-party coordination
- Trucking
- Traffic control
- Street restoration
- A Yard Steel Bracing design
- MPT signs for Brookfield and Related
- Bollard Design

Procurement Opportunities

- GDC's procurement portal may be accessed on the website (gatewayprogram.org)

<https://www.gatewayprogram.org/procurements.html>

- Vendors can register on the vendor portal found on the website

<https://www.gatewayprogram.org/vendor-portal.html>



Vendor Portal QR Code



DBE Project Goal and Methodology on Package 2A

Lauren Jaquith

Olivia Fonseca

*Goal Calculation, Business Engagement and
Contract Compliance*

Federal DBE Rule Change and Goal Data

October 3, 2025 and September 25, 2026
Rule change

USDOT's Interim Final Rule and Final Rule removed race- and sex-based presumptions from 49 CFR Part 26. Every DBE owner must now show social and economic disadvantage individually.

May 2026 **Reevaluation complete**

The NY and NJ Unified Certification Programs finished reevaluating all certified DBEs under the new standard (49 CFR §26.111) in May 2026.

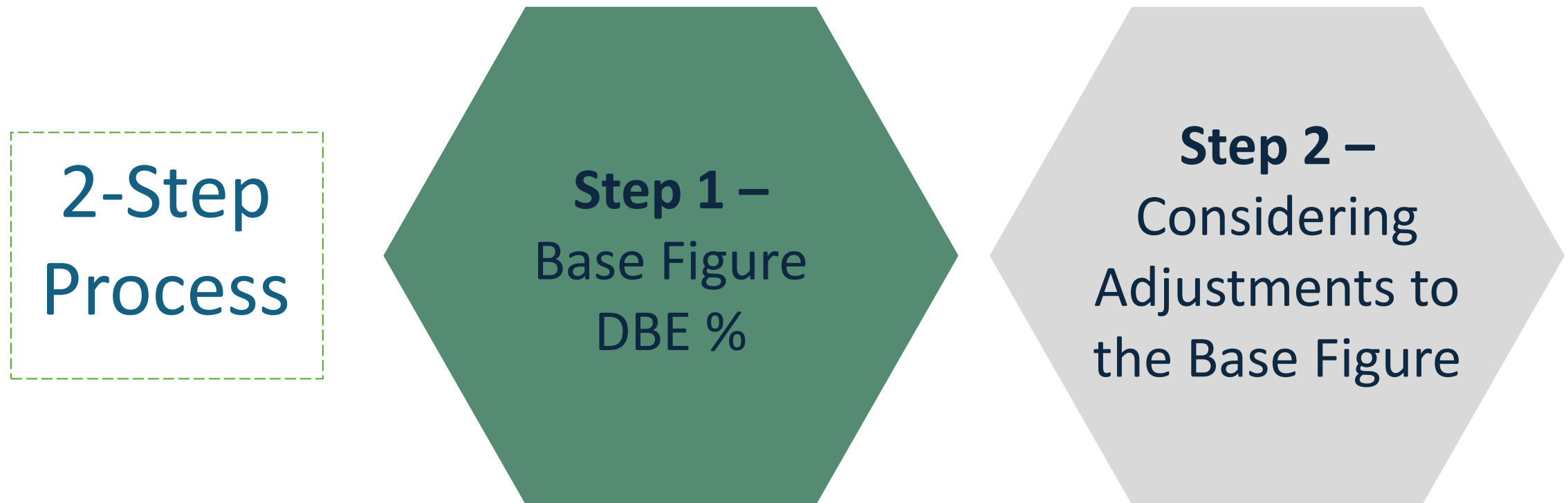
Sept. 2026 **Recertified DBEs**

Package 2A availability counts only DBEs recertified under the new standard, drawn from the NY and NJ UCP directories on 9/14/2026.

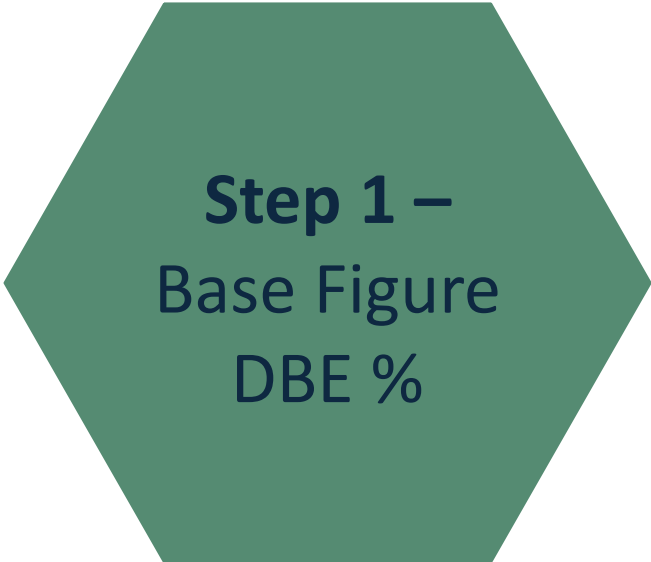
The proposed 8.63% goal reflects only firms that meet the current DBE eligibility standard.

Sources: USDOT Final Rule (91 FR 60885, Sept. 25, 2026), USDOT Interim Final Rule (90 FR 47969, Oct. 3, 2025; 49 CFR §26.111; NY and NJ UCP DBE Directories, accessed 9/14/2026

DBE Goal Methodology for Package 2A



Step 1 – Establishing the Base Figure



Step 1 – Base Figure DBE %

- Define scopes of work by NAICS*
- Identify the FTA dollars per NAICS
- Identify DBEs from NY and NJ UCP Directories** by NAICS
- Identify non-DBE availability from Census Bureau 2023 County Business Patterns by NAICS
- Calculate the factors using a dollar-weighted calculation to determine percentage Base Figure

*North American Industry Classification System (NAICS)

** DBE availability extracted from NJ and NY UCP Directories on 9/14/2026

Step 1 – Establishing the Base Figure

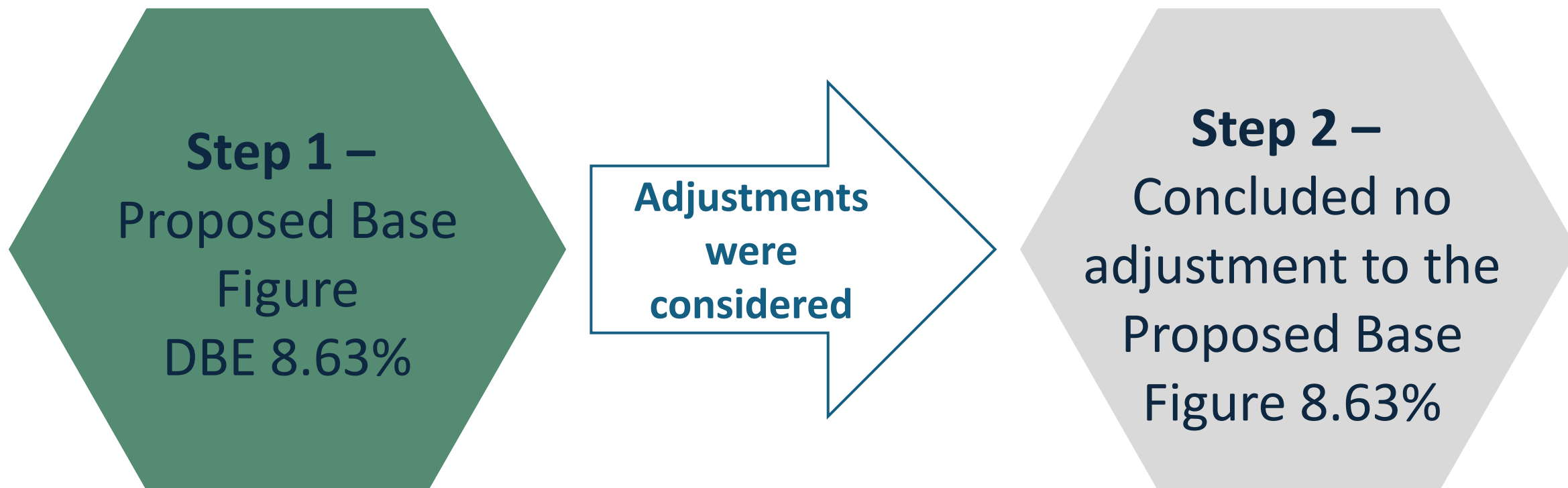
Base Figure is calculated using a dollar-weighted calculation by industry based on the DBEs on the DBE Directories and Census Bureau data.

**Number of DBEs from the NY and NJ DBE
Directories that are in market area
performing work in identified NAICS and
dollar-weighted calculation**

**Census Bureau 2023 County Business
Patterns database: number of businesses
(including DBEs and non-DBEs) available in
identified NAICS and dollar-weighted
calculation**

= 8.63% Base Figure

Step 2 – Considering Adjustments to the Base Figure



Public Comments

- **Comments:**
 - ✓ Today's meeting: Please use the Q&A panel at the top of your screen to submit comments
 - ✓ By email to info@gatewayprogram.org
 - ✓ By mail: Tracey Mitchell, GDC, 22 Cortlandt St, NY, NY 10071
- Comments will be accepted **through October 22, 2026**. Following the public comment period, the goal will be submitted to the Federal Transit Administration (FTA).
- The Public Notice can be found at <https://www.gatewayprogram.org/db-program.html>



Thank You!