

Gateway Development Commission Board Meeting

May 2, 2023

Agenda

2023 Progress

Hudson Yards Concrete Casing – Section 3

Updated Contract Packaging Strategy

Early Work Progress

Board Action Items



2023 Progress

Industry Engagement

2/2 Industry Outreach Event

- Over 250 participants
 - 30 one-on-ones with Private Sector firms
- Federal and State Panels

4/26 Contract Packaging & DBE Networking Event

- Over 280 participants
 - Including over 60 DBEs
- Both GDC and GTHP technical staff provided updates on project packaging

Presentations from both Industry Outreach Events available on GatewayProgram.org



Project Delivery Partner Update

- GDC is currently procuring a delivery partner. The delivery partner will assist GDC in developing a robust organization that demonstrates ***technical, legal, and financial capacity***.
- Providing staffing, policy and procedure development, project execution strategy, expert professional and project management, construction management, and technical expert services during planning design, procurement, and construction phases.
- GDC released a Request for Qualifications on December 29, 2022.

Grant Applications: RAISE, CRISI, and FSP

GDC submitted four competitive grant applications:

- One application submitted to the Federal Railroad Administration (FRA) requesting **Consolidated Rail Infrastructure and Safety Improvements (CRISI)** funding. GDC requested funding for the *Tonnelle Avenue Bridge and Utility Relocation Project*.
- Two applications submitted to the U.S. Department of Transportation Office of the Secretary (USDOT OST) requesting **Rebuilding American Infrastructure with Sustainability and Equity (RAISE)** funding:
 - *Tonnelle Avenue Bridge and Utility Relocation Project*
 - *Community Outreach and Opportunity Centers* - To directly engage community members seeking to learn about the Hudson Tunnel Project, assist with the certification of Disadvantaged Business Enterprises (DBE) firms, and provide required site-specific training and certifications to the project workforce.
- One application submitted to the FRA requesting **Federal State Partnership for Intercity Passenger Rail (FSP)** funding. GDC requested funding for the *Hudson Tunnel Project: Systems and Fit Out, Advancing the Final Design and Construction of the Project*.

Awarded grant funds would reduce the cost of project to the States of NY, NJ, and Amtrak

Collaboration with the Federal Transit Administration to Advance the HTP in the Capital Investment Grants Program



- Submitted Request to Enter Engineering Phase and anticipate Entry to Engineering in coming months
 - FTA is required to evaluate and rate projects to advance between CIG phases
 - The Request for Entry into Engineering marks the completion of the design, engineering, and environmental work required during the FTA's Project Development Phase
 - The Engineering Phase is a statutorily required step prior to advancing to a Full Funding Grant Agreement
- On March 9, 2023, the Biden-Harris Administration and the U.S. Department of Transportation recommended **\$700 million** in its Fiscal Year 2024 Budget Request to Congress, the largest funding recommendation to-date for the Hudson Tunnel Project.
- Continue to expect Full Funding Grant Agreement in 2024

The background features a light green color with various decorative elements. At the top, there are three horizontal lines of varying lengths. Below these, a series of green lines form a jagged, step-like pattern across the width of the page. In the center, the title 'Hudson Yards Concrete Casing - Section 3' is written in a bold, dark green font. Below the title, there are several horizontal lines, some of which are double-lined. Further down, a wavy green line pattern is visible, followed by another jagged line pattern. At the bottom, there are more horizontal lines, some double-lined, and a final jagged line pattern.

Hudson Yards Concrete Casing - Section 3

POLITICS

Joe Biden Touts Funding for Rail Tunnels Under Hudson River and in Baltimore

The New York Times

Biden Offers Millions for New York Rail Tunnel, Courtesy of His Infrastructure Law

Bloomberg

Biden Hails NYC Rail Tunnel as Boon to Amtrak, NJ Transit Riders



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POLITICS >

Biden announces \$292 million for new rail tunnel under Hudson River

Next Steps to Deliver Hudson Yards Concrete Casing – Section 3 (HYCC-3)

In order to start construction on HYCC-3, approval of the Commission is being sought for the following three actions:

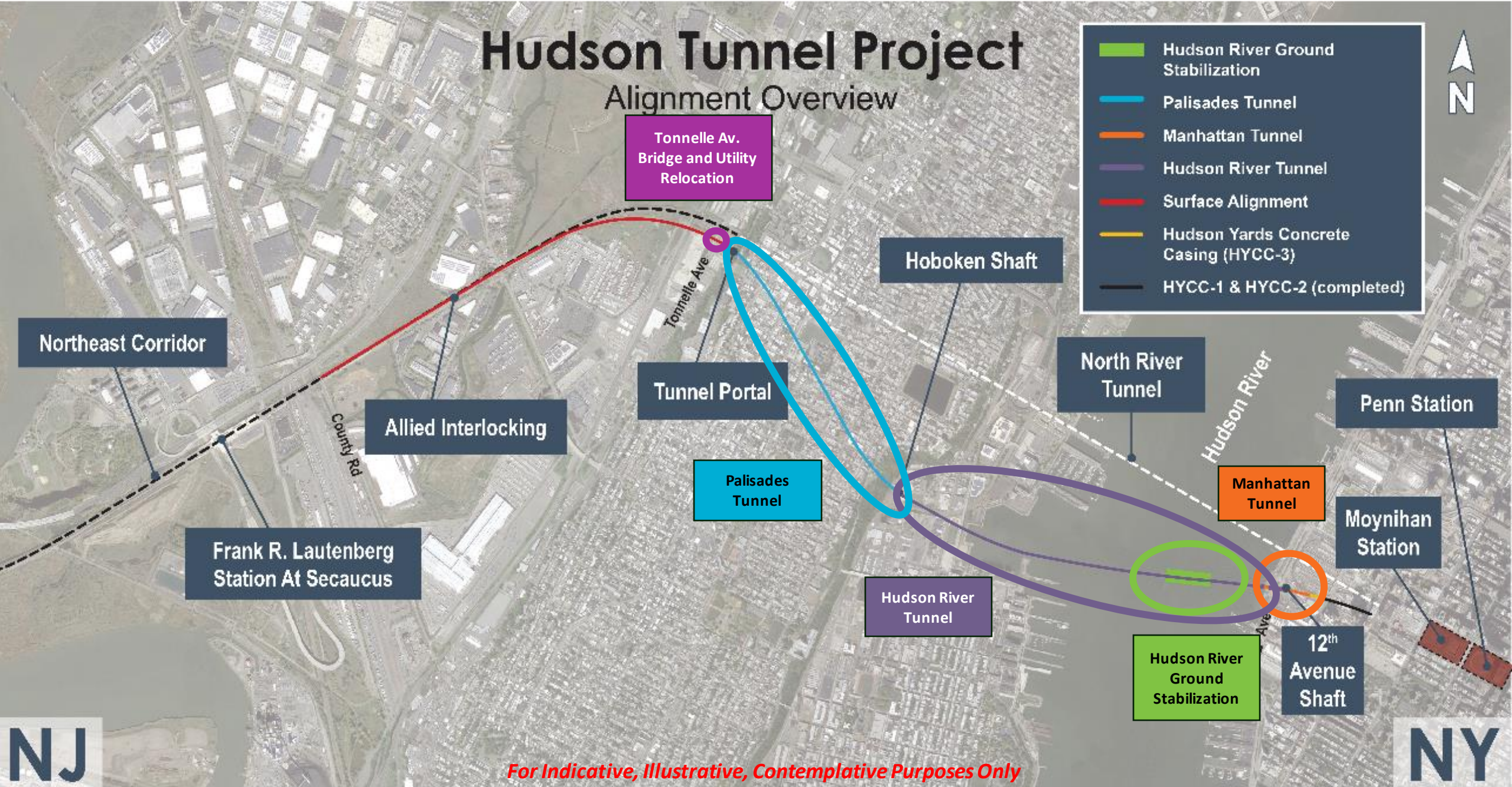
1. **Execution of a SEP Agreement with Amtrak.** Enter into an agreement with Amtrak to provide funding, construction management, and other services on GDC's behalf.
2. **Approval of the Budget.** Approve the *Market Case Estimate*.
3. **Execution of the Funding Agreements.** Enter into agreements with the States of New York and New Jersey to fund the local share for the HYCC-3 Mega grant.



Updated Contract Packaging Strategy

Hudson Tunnel Project

Alignment Overview



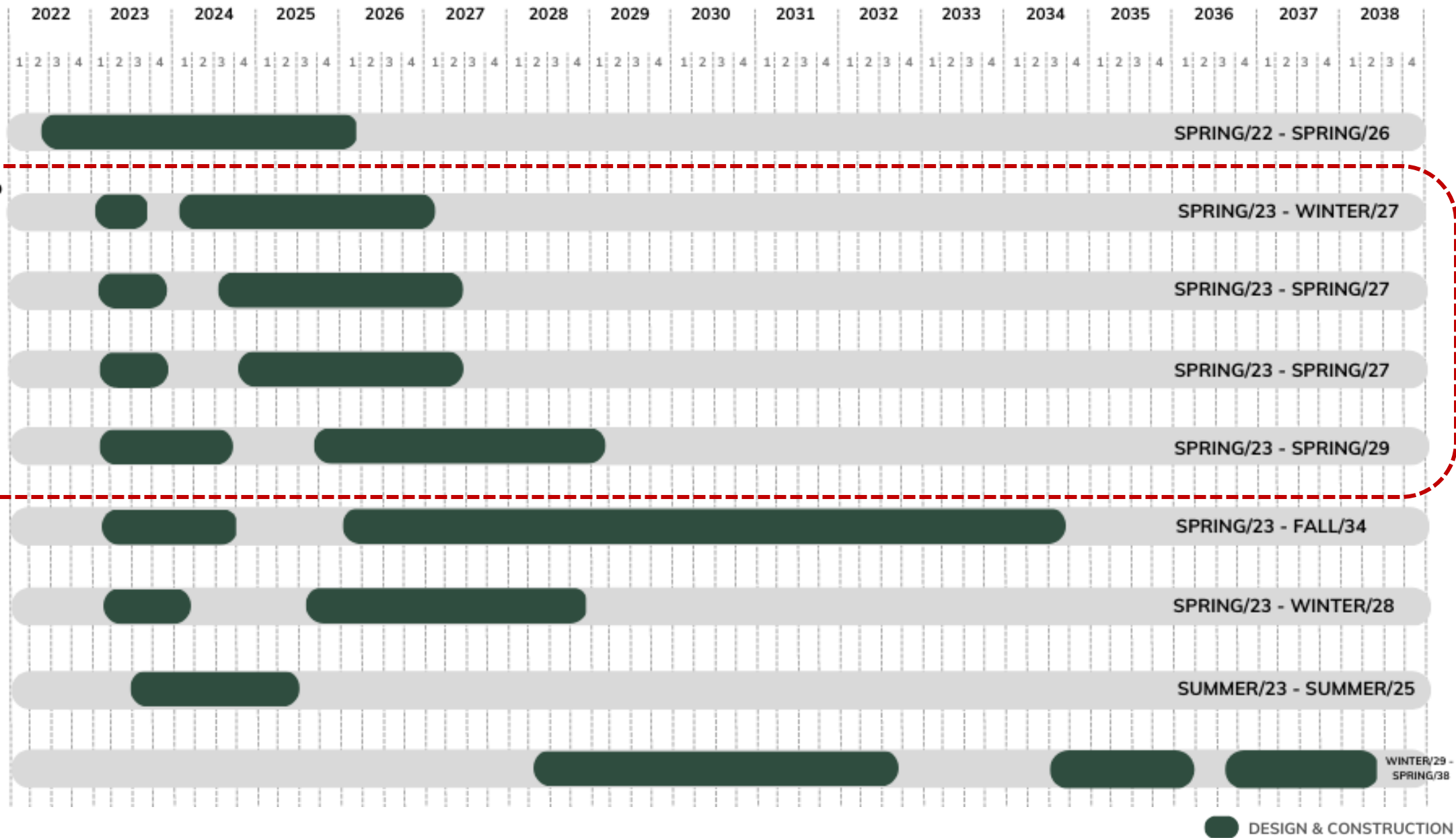
For Indicative, Illustrative, Contemplative Purposes Only

NJ

NY

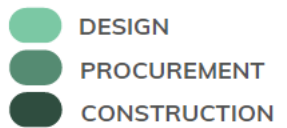
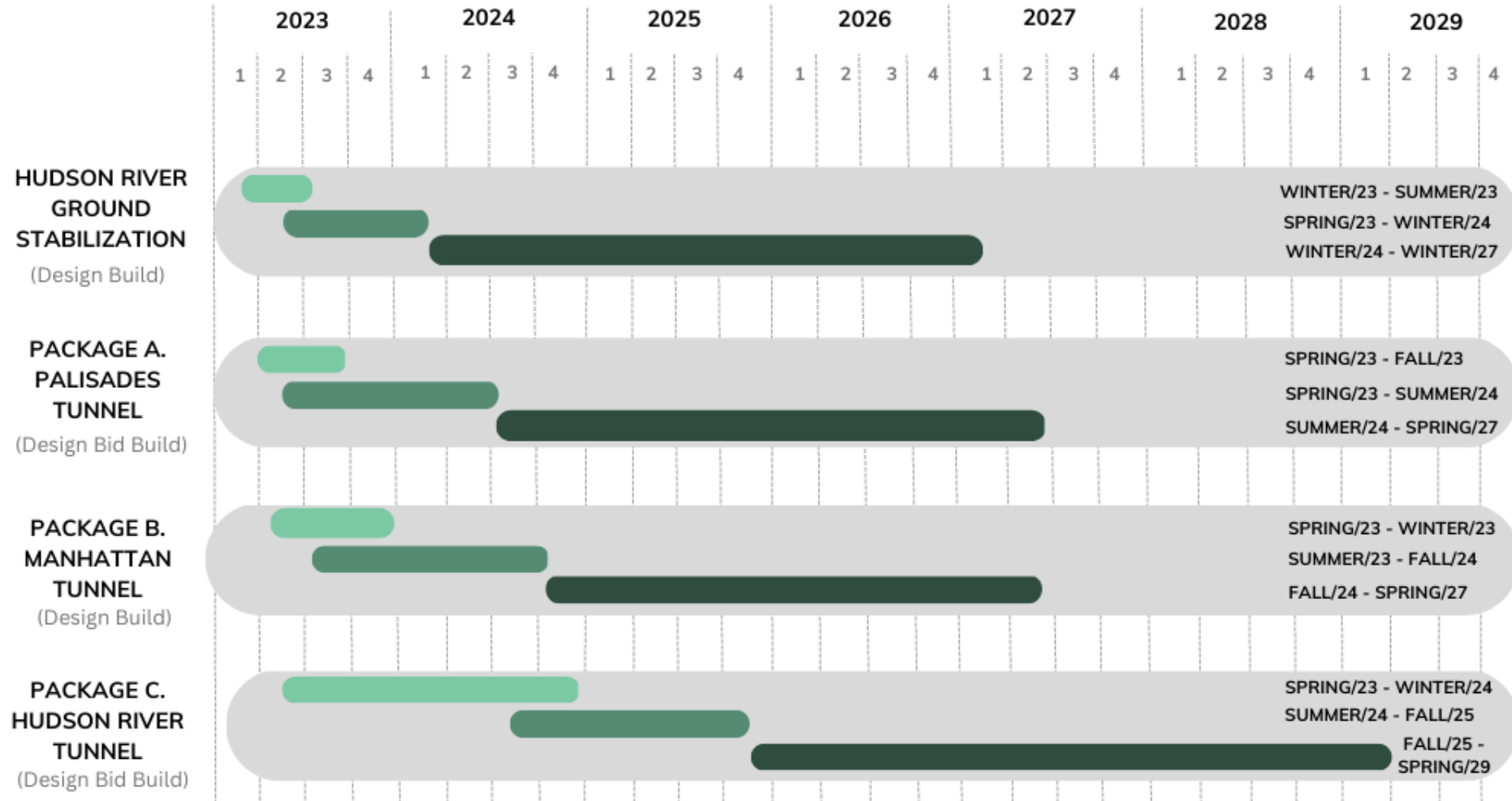
Updated Contract Packaging Strategy

- On April 18, 2023, GDC announced an enhanced contracting strategy for the Hudson Tunnel Project (HTP) to ensure a competitive bidding pool and advance early works.
- This approach divides the Core and Shell 2.4 mile underground tunneling portion of the HTP into four contract packages:
 - **Package EA1: Hudson River Ground Stabilization (Design-Build):** Fortifying and stabilizing the river bottom on the New York side of the Hudson River.
 - **Package 1A Palisades Tunnel (Design-Bid-Build):** Tunnel portion through the Palisades to the construction shaft in Hoboken, New Jersey.
 - **Package 1B Manhattan Tunnel (Design-Build):** Tunnel section going through the bulkhead of the West Side of Manhattan, under Hudson River Park, and connecting to the new construction shaft between West 30th and 29th Streets, including tunnels under West 30th Street to HYCC-3.
 - **Package 1C Hudson River Tunnel (Design-Bid-Build):** The tunneling under the Hudson River from the new construction shaft in Hoboken to the new construction shaft in Manhattan.



● DESIGN & CONSTRUCTION

Hudson Tunnel Project – Planned Near-Term Procurements

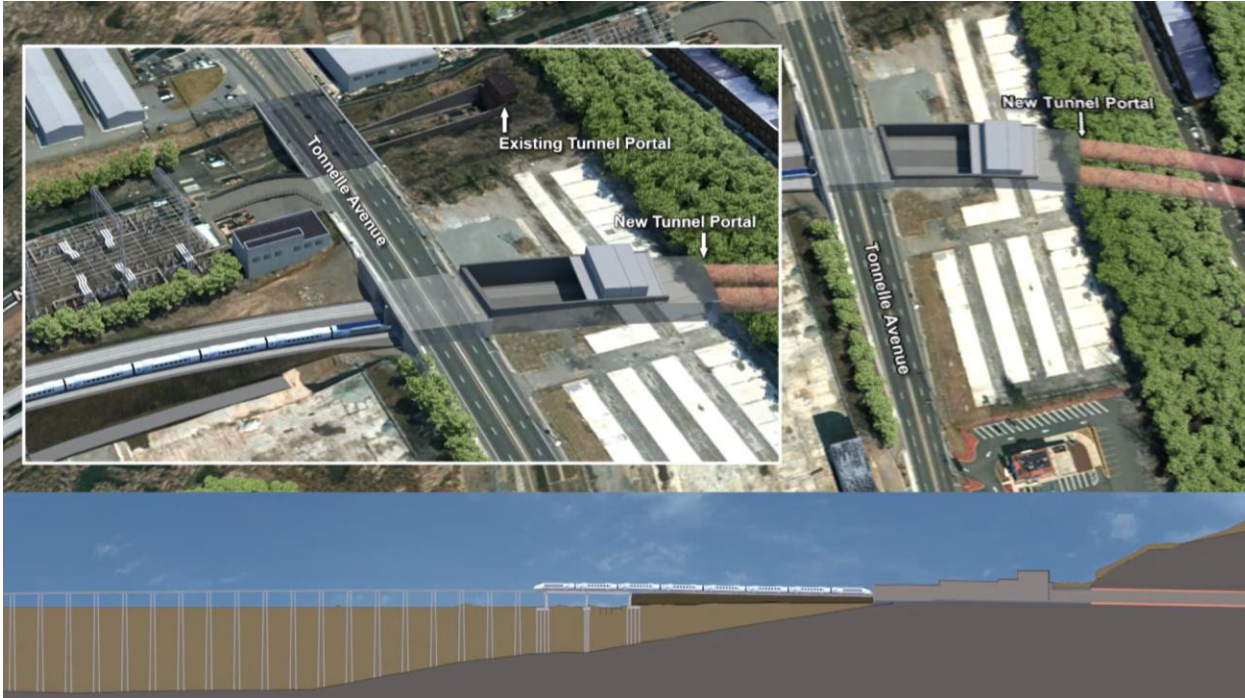




Early Works Progress

Tonnelle Avenue Bridge and Utility Relocation Project

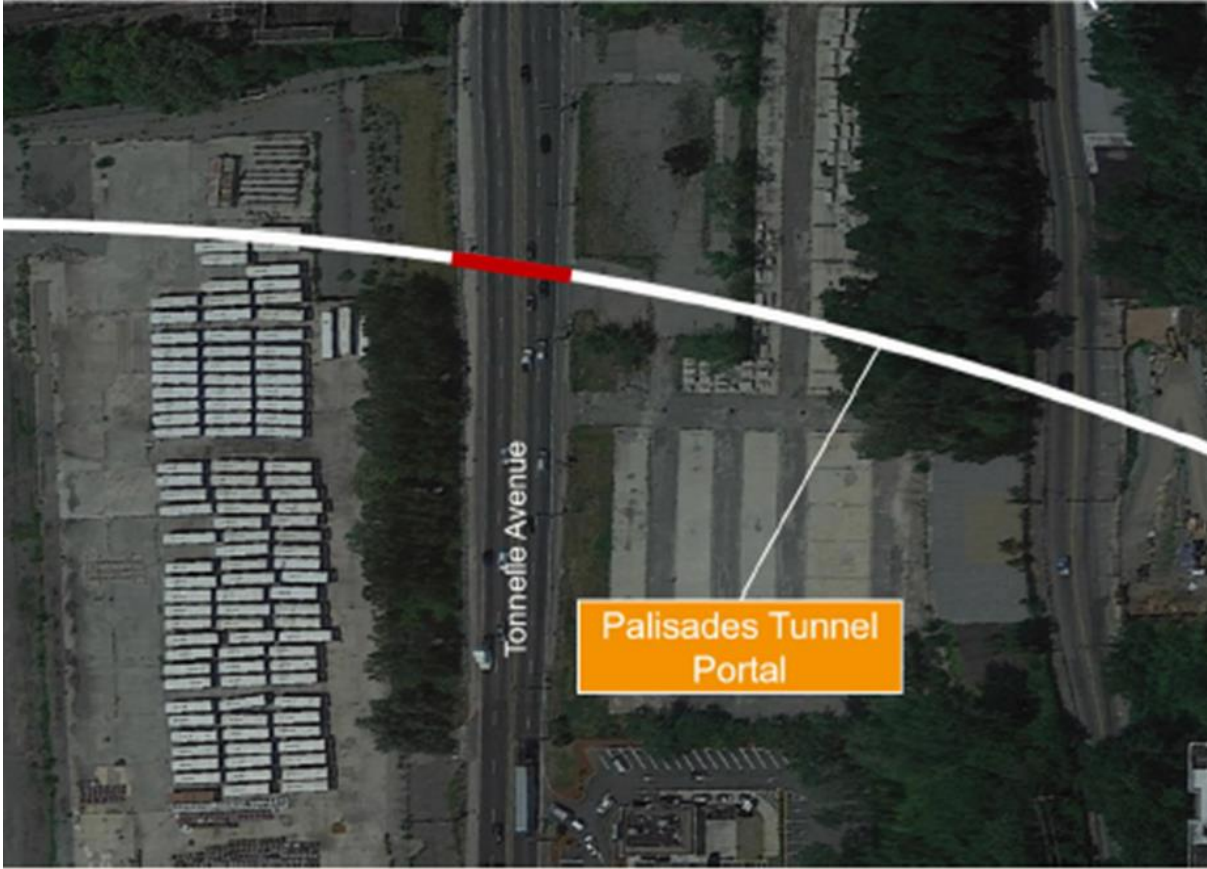
Advancing Early Work



- Construction of a new roadway bridge to carry Tonnelle Avenue over a new railroad right-of-way
- Utility relocation to allow new NEC alignment in the area of Tonnelle Avenue
- Creates the access point to the New Jersey portal and construction area of the new Hudson Tunnel
- Procurements advertised February 9th
 - Construction Management Services will be a Small Business Enterprise (SBE) set aside contract
 - Invitation for bid for Construction Services

Tonnelle Avenue Bridge and Utility Relocation Project

Advancing Early Work



- First HTP project managed by GDC
- Start construction in 2023
- Substantial DBE commitments
 - 25% Construction Management Services
 - 18% Construction Services

Hudson River Ground Stabilization and Palisades Tunnel Procurements

Package EA1: Hudson River Ground Stabilization

- Request For Qualifications (RFQ) process to shortlist qualified bidders
 - Maximum 5 bidders to be shortlisted
- Design-Build, best value procurement
- GDC Staff proposing Stipend Program for procurement for Board's consideration



Package 1A: Palisades Tunnel

- Request For Qualifications (RFQ) process to shortlist qualified bidders
 - Maximum 5 bidders to be shortlisted
- Design-Bid-Build procurement using a Best Value approach





Board Action Items

Action Items

- Item #0523-01: Resolution Establishing the Gateway Development Commission's Annual Board Meeting Schedule for Calendar Year 2023
- Item #0523-02: Resolution Establishing the Gateway Development Commission's Audit Committee, Governance and Operations Committee, and Project Delivery Committee
- Item #0523-03: Resolution Approving the Market Case Estimate and Authorizing the Execution of the Supporting or Executing Partner Agreement and Funding Agreement for Hudson Yards Concrete Casing – Section 3
- Item #0523-04: Resolution Authorizing Amendment of the Hudson Tunnel Project - Project Development Agreement
- Item #0523-05: Resolution Authorizing Stipend Program for the Hudson River Ground Stabilization Project



GATEWAY DEVELOPMENT COMMISSION