

## GATEWAY PROGRAM

December 29, 2022

Alicia Glen, Co-Chair, NY Commissioner  
Balpreet Grewal-Virk, Co-Chair, NJ Commissioner  
Tony Coscia, Vice-Chair, Amtrak Commissioner  
Jamey Barbas, NY Commissioner  
Janine Bauer, NJ Commissioner  
Marie-Therese Dominguez, NY Commissioner  
Amy Rosen, NJ Commissioner

Dear Commissioners,

As the year comes to an end, I wanted to take this opportunity to highlight actions the Gateway Development Commission has taken in 2022, and give you a forecast for the critical work ahead.

Under your leadership and that of Governors Hochul and Murphy, the Gateway Development Commission has done more in 2022 than in any other year thus far. We plan to continue and build on that momentum in 2023.

We could not have accomplished all that we have without strong support and partnership from the Biden Administration and US Transportation Secretary Buttigieg, Majority Leader Schumer, the members of our Congressional delegations as well as our agency partners at Amtrak, the Port Authority and NJ TRANSIT.

Below are the highlights from this year:

1. Early in 2022, the Federal Transit Administration recognized the strength of our partners' financial commitments and gave the Hudson Tunnel Project a "Medium-High" rating, qualifying it for federal funding.
2. GDC assumed the important role of Project Sponsor for the Hudson Tunnel, formally taking responsibility for the project's oversight and ultimate completion.
3. We updated the project's cost and schedule with transparent, achievable numbers and developed a path to reduce costs over time.
4. We submitted a request to enter the Engineering phase of the FTA Capital Investment Grant process, moving us one big step closer to full Federal funding.
5. We signed a Project Development Agreement between New York, New Jersey, Amtrak and GDC that serves as a "constitution" for the project, with specific roles and

responsibilities for each entity. The Agreement puts GDC and our Board at the center of delivering the project.

6. We announced our intent to seek a Project Delivery Partner for the Hudson Tunnel Project, an innovative delivery mechanism that embeds a private sector firm with GDC to greatly enhance our technical, legal and financial capabilities while keeping the project under public responsibility.

7. And we continue taking substantial steps to build out the organizational capacity and technical expertise of GDC, so that we will be a grant eligible organization with the Federal government with credibility to deliver the project.

While GDC made great strides this year, we are looking forward to 2023 as the year that the Gateway Hudson Tunnel transitions from planning to reality.

- We are aggressively moving toward early work on the Hudson Tunnel Project, focusing on the Tonelle Avenue portal to the underground portion of the project and completing the Hudson Yards Concrete Casing.
- Working with the FTA, we will finalize the Risk Assessment process for the Capital Investment Grant we are seeking, and develop our agreement for full funding.
- We will pursue funding through the Federal-State Partnership grant program to increase the Federal share of the project and decrease overall costs by up to \$1.4 billion.
- We are working closely with the private sector to finalize the most effective contract packaging approaches, and ensure industry participation including large companies, local firms and DBEs to establish a true partnership in delivering the Hudson Tunnel Project.

We are gratified by the strong and continued support the Hudson Tunnel Project has received from elected officials, policy makers, business leaders, advocacy groups, and the public.

Working with each of you, this year we demonstrated to these supporters that meaningful, tangible and measurable milestones can be achieved to advance the Gateway Hudson Tunnel Project. As we move forward, we will ensure that we continue to work with unwavering determination until we obtain a Full Funding agreement from the Federal government, and start major construction activities.

Thank you for your continued leadership and commitment to advancing and completing the most urgent infrastructure project in the nation.

Sincerely,

Kris Kolluri

Chief Executive Officer

CC: Hon. Kathleen C. Hochul, Governor, New York  
Hon. Philip D. Murphy, Governor, New Jersey  
Stephen Gardner, Chief Executive Officer, Amtrak