Gateway Program Update
November 18, 2022
Update Summary

- Summary of Key Ongoing Activities
- Request to Enter Engineering Phase
- Project Development Agreement
- Updated Financial Plan
- GDC Preliminary 2023
  Operating & Capital Budget
- Action Items
Hudson Tunnel Project – Summary of Key Ongoing Activities

Critical Work on Multiple Fronts to Meet Project Schedule Milestones

- August 31, 2022: Updated estimated cost and schedule
- October 21, 2022: GDC formally assumed the role of HTP Project Sponsor
- October 31, 2022: GDC submitted Request to Enter Engineering Phase

Timeline:

**Fall 2022**
- Project Development Agreement (PDA)
- Request to Enter Federal Transit Administration CIG Engineering Phase & Risk Assessment
- Strengthening GDC to Accept and Manage Federal Funding

**Winter 2022**
- Advancing the Build America Bureau RRIF Federal Loan Process
- Advancing Potential Early Work Opportunities to Improve Cost and Schedule

**Spring 2023**
- Procure Project Delivery Partner
Hudson Tunnel Project – Request to Enter into Engineering Phase

**Significance**
- FTA is required to evaluate and rate projects to advance between CIG phases.
- FTA reviews the submission and concurrently performs a risk assessment.
- The Request for Entry into Engineering marks the completion of the design, engineering, and environmental work required during the FTA’s Project Development Phase.
- The Engineering Phase is a statutorily required step prior to advancing to a Full Funding Grant Agreement.

**Key Submission Components**
- Project Development Agreement
- Updated Estimated Cost and Schedule
- Updated Financial Plan
- Project Management Plan and Sub-Plans
- Design Documents, Geotechnical Studies, and Other Project Documents
Hudson Tunnel Project – Engineering Phase Submittal
Project Development Agreement (PDA)

**Parties:** States of New Jersey and New York, Amtrak, and the Gateway Development Commission

**Purpose:** To serve as a roadmap for partner roles and responsibilities and ensure that the HTP is delivered in the most transparent, responsible, and cost-effective manner as possible and that Federal funding partners have confidence in the project’s ultimate successful completion.

**Summary:**
- GDC is responsible for delivery of the entire HTP project and individual contract packages.
- Delivery overseen and governed by GDC Board of Commissioners.
- GDC will oversee design and construction, including opportunities to maximize innovation.
- GDC may partner with entities like the Port Authority of New York and New Jersey, Amtrak, and/or NJ TRANSIT, to provide services to support delivery of certain HTP packages.
- Key components of the PDA include decision-making and governance, project reporting and controls, funding and financing obligations, operations and maintenance, and dispute resolution procedures.
PDA Governance Structure

GDC Board of Commissioners

GDC CEO

Supporting or Executing Partners (“SEPs”)

supported by
Project Delivery Partner / Program Management Consultant

Senior Project Coordinating Committee

Technical Standards Committee
Hudson Tunnel Project – Engineering Phase Submittal:
Updated October 2022 Financial Plan

*Updated Financial Plan Builds Reflects Cost/Schedule and Builds on 2021 “Medium-High”*

- First financial plan submitted by GDC as Project Sponsor
- Reflects August 2022 Cost/Schedule
- Estimated cost assumes a 50-50 funding split between local and Federal partners
- Includes strong local funding commitments from the States of New Jersey and New York and the Port Authority of NY & NJ
- Highlights effort to reduce costs & schedule via Bipartisan Infrastructure Law Grants, Value Engineering, Early Work
## GDC Preliminary Operating and Capital Budget - 2023

<table>
<thead>
<tr>
<th>Operating Expenses</th>
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<tbody>
<tr>
<td>Staff</td>
<td>10,560,262</td>
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<tr>
<td>Professional Support Services</td>
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<tr>
<td>Federal-related Costs</td>
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<tr>
<td>Rent and Utilities</td>
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<td>Administration</td>
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<td>Office Equipment, Services and Supplies</td>
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<tr>
<td><strong>Total Operating Expenses</strong></td>
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<table>
<thead>
<tr>
<th>Capital Expenses</th>
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<tbody>
<tr>
<td>Planning, Engineering and Project Systems and Development</td>
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<tr>
<td><strong>Total Capital Expenses</strong></td>
<td><strong>$34,400,000</strong></td>
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**Total GDC Operating and Capital Budget**  
$58,174,403
Action Items

Item #1122-01: Hudson Tunnel Project – Authorization to Execute the Project Development Agreement

Item #1122-02: Authorization for GDC to Enter into Operational Funding Agreements and to Retain an Independent Auditor
Thank You