Update Summary

- Cost & Schedule
- Project Sponsor
- Operating Budget - 2022
- Federal Loans
- Current Activities
- Action Items
Updated Cost Estimate & Schedule

Cost Estimate

- Total $14.1B
- Financing $1.8B
- Capex $12.3B
- Updated Cost Estimate & Schedule August 2021
- Estimated Project Cost $12.3B

Updated Schedule

- Full Funding Grant Agreement Spring 2024
- Start of Major Construction Fall 2024
- New Tunnel Complete 2035
- NRT Rehab Complete 2038

Total project cost estimate can be reduced with additional Federal grant funding to as low as $14.7B.
Hudson Tunnel Project – Project Sponsor Role

Critical Milestone Toward Federal Grants, Loans, and Start of Construction

**Becoming Project Sponsor Means GDC Will Be Responsible For:**

- Applying for and receiving Federal Grants and Loans
- Fulfilling the terms of the Full Funding Grant Agreement
- Completing the project on-time, within budget, and in compliance with all applicable Federal requirements
- Meeting and complying with environmental mitigation and historic preservation commitments identified during NEPA

**Next Steps**

- Work with project partners and federal stakeholders to transition to the new Project Sponsor
## GDC Operating Budget – Remainder of 2022

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff</td>
<td>2,023,008</td>
</tr>
<tr>
<td>Professional Support Services</td>
<td>4,647,411</td>
</tr>
<tr>
<td>Federal-related Costs</td>
<td>2,350,000</td>
</tr>
<tr>
<td>Project Delivery Partner/PMO</td>
<td>1,500,000</td>
</tr>
<tr>
<td>Rent and Utilities</td>
<td>170,452</td>
</tr>
<tr>
<td>Administration</td>
<td>91,667</td>
</tr>
<tr>
<td>Office Equipment, Services and Supplies</td>
<td>86,150</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$10,868,688</strong></td>
</tr>
</tbody>
</table>
Hudson Tunnel Project – Build America Bureau (BAB) Statutory Fees

• Next phase in advancing the Federal Railroad Rehabilitation & Improvement Financing (RRIF) loan process

• Project Development Phase → Creditworthiness Phase

• BAB requires upfront payment of fees for application review

• GDC anticipates the fee could be up to $750,000
Hudson Tunnel Project – Key On-Going Activities

- **Fall 2022**
  - Negotiating Project Development Agreement (PDA)

- **Winter 2022**
  - Preparing Materials for Request to Enter FTA CIG Engineering Phase & FTA Risk Assessment

- **Spring 2023**
  - Strengthening GDC to accept and manage federal funding
  - Advancing the BAB RRIF Federal Loan Process
  - Identifying potential early work opportunities to improve cost and schedule
Action Items

• Item #0922-01: Transfer of role of NEPA project sponsor and federal grant recipient for the Hudson Tunnel Project

• Item #0922-02: Delegation of Authority to Chief Executive Officer

• Item #0922-03: Gateway Development Commission Interim Operating Budget for Remainder of Fiscal Year 2022

• Item #0922-04: Authorization of Payment of Fees to Build America Bureau
Thank You