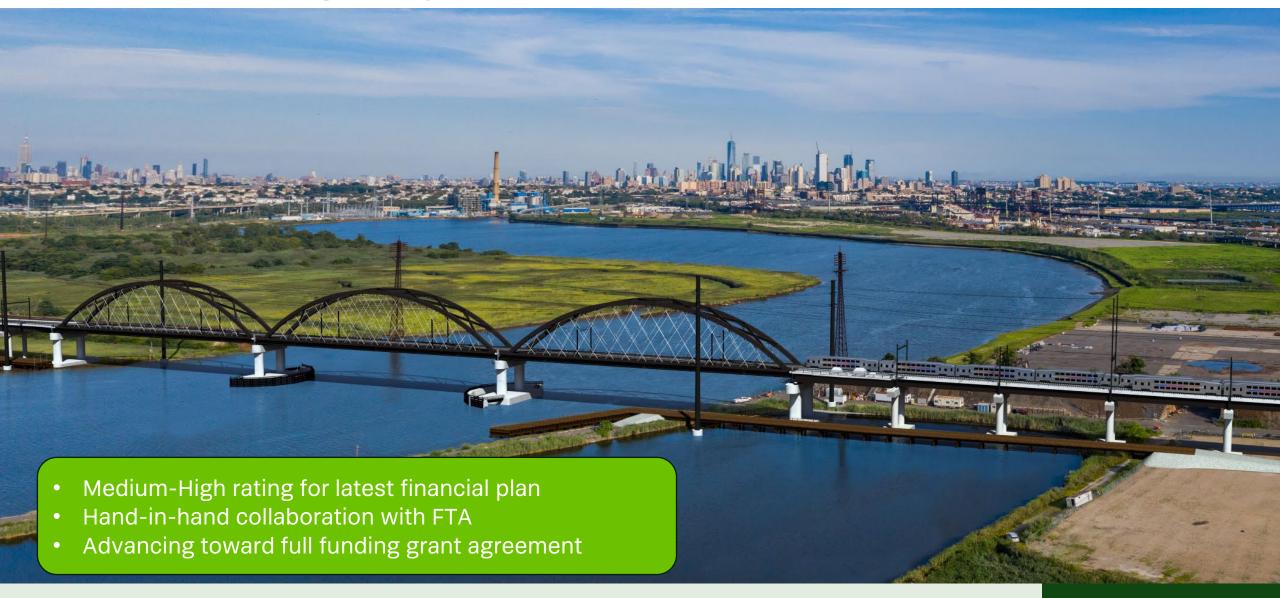
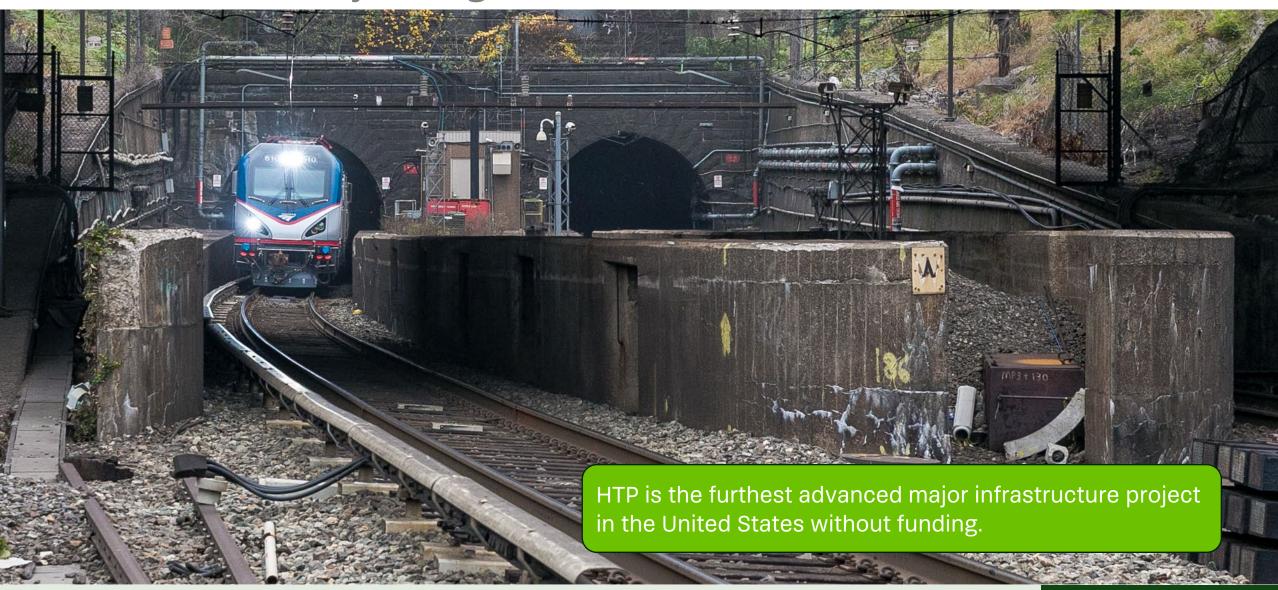


Portal North Bridge: Major Strides Forward by NJ TRANSIT & Amtrak



Hudson Tunnel Project: Significant Advancements



2019: A Year of Progress – Hudson Tunnel Project

✓ PRE-PROCUREMENT DATA ROOM

Launched innovative and successful "Pre-Procurement Data Room" to solicit feedback from and provide data early with the Private Sector

 The Private Sector can continue to request access and review existing and new data.

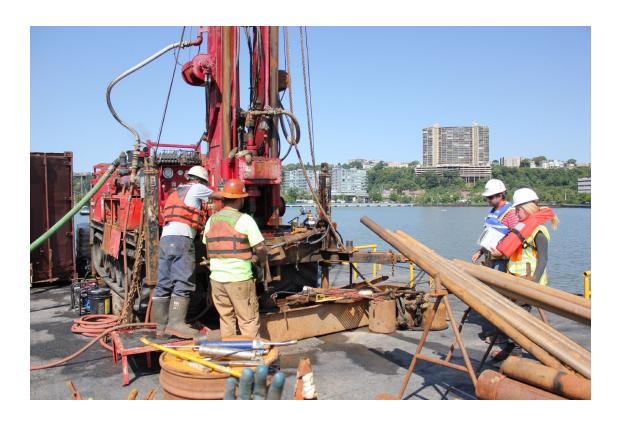
✓ FURTHER GEOTECHNICAL INVESTIGATIONS

Conducted additional Geotechnical Investigations with the goal of helping to:

- Reduce Unknowns
- Reduce Construction Risks

✓ IMPROVED FY21 FINANCIAL PLAN

\$1.4 billion reduction in cost estimate achieved through advancement of design, engineering, and technical efforts, as well as encouraging private sector feedback and innovation.



2019: A Year of Progress – Bi-State GDC Commission Law

New York and New Jersey passed bi-state legislation to create the Gateway Development Commission to oversee the delivery of the Gateway Program

New York Commissioners

- Steven M. Cohen
- Jamey Barbas
- Marie Therese Dominguez

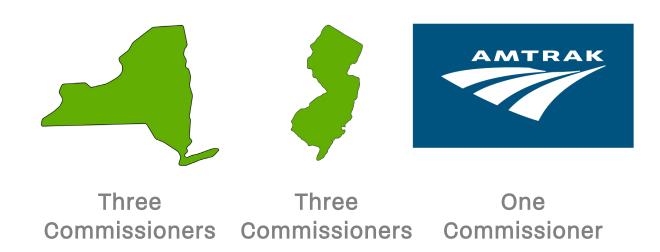
Amtrak Commissioner

Anthony Coscia

New Jersey Commissioners

- Jerry Zaro
- Janine G. Bauer, Pending Confirmation
- Balpreet Grewal Virk, Pending Confirmation

Commissioner Representation



2019: Another Year Older - the North River Tunnel

The 2019 Analysis of Official Northeast Corridor Delay Data quantified how often and how devastating delays are to NJ TRANSIT and Amtrak riders.

65 major incident days (2014-2018) involving the North River Tunnel,

 Delaying 2,500 Amtrak and NJ TRANSIT trains for nearly 66,000 minutes (1,100 hours)

Catenary or transmission power failures generated 35% of the NRT delay minutes in the 65 major incident days

- → Major Incident Day = 5+ hours of delay to Amtrak and/or NJ TRANSIT trains
- → Analysis: Major Incidents Occurred
 More than Once/Month on Average



Broken Rails



Cable Failures



Ice Buildup



Salt Chemicals in Rock Ballast Confusing the Signal System



Corroded Rails



Signal Problems

2020 Workstreams – Hudson Tunnel Project

Preparing for Procurement

Developing procurement materials for the first Hudson River Tunnel construction package: the boring of the new Hudson River Tunnel.

 Preparing Request for Qualifications (RFQ) – A screening tool to establish a shortlist of firms qualified to do the work

Continuing Supplemental Geotechnical Borings

Completing the remaining 13 geotechnical borings in Manhattan and 1 in New Jersey, undertaking lab testing of samples, and developing technical reports.

- To provide more technical certainty & reduce risks
- 24 of 37 borings & all 4 cone penetration tests complete
- New data to be posted to the Pre-Procurement Data Room when available

2020 Workstreams – Hudson Tunnel Project

Hudson Yards Concrete Casing (HYCC) – Section 3 Early Work

Relocating utilities from Long Island Rail Road's Emergency Services Building

- Critical path activity for larger construction of HYCC
- Amtrak issued Request for Proposals in May 2020



2020 Workstreams – Hudson Tunnel Project

Financial Plan

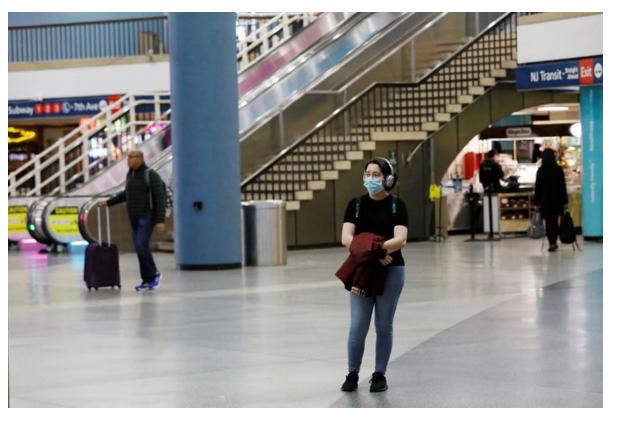
Refining and updating the project's cost and financial plan, especially given COVID-19 and FY21 FTA CIG rating.

Federal Stakeholder Coordination

Working with federal, state, and local stakeholders to advance the Gateway Program.

- Continued bi-partisan support for Gateway Program
- Continued need for Hudson Tunnel Project Record of Decision
- Potential stimulus spending on infrastructure

COVID-19: Uncertain Impacts



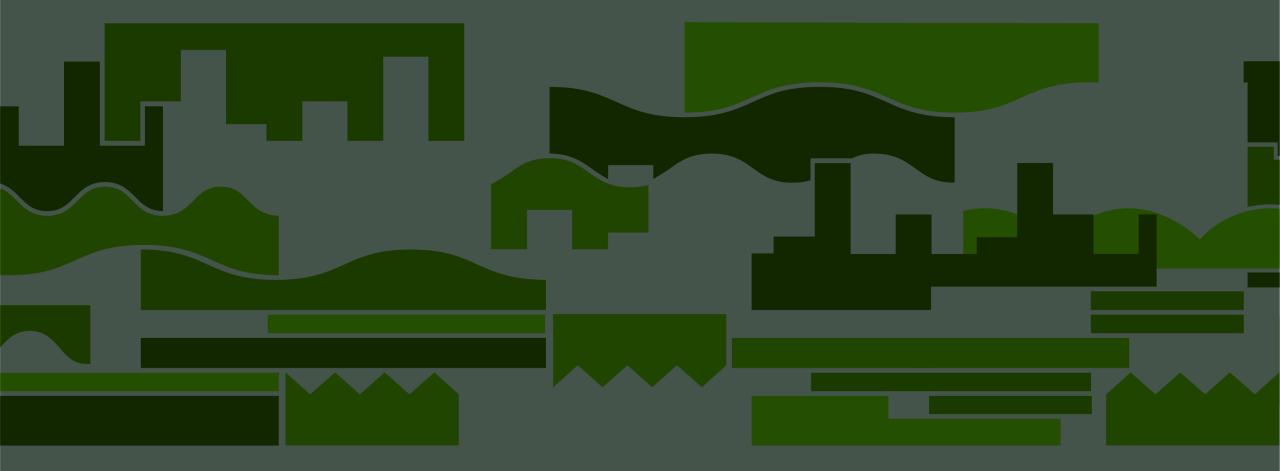
An Uncertain Future

- Travel patterns & demand
- Re-opening timeline/landscape
- Global economy
- Partner financials

Our Job

- As the United States emerges from the COVID-19 pandemic, it will be crucial to invest in public transportation as a major driver of economic recovery
- Advance HTP to provide 72,000 jobs and \$19B in economic activity
- Keep moving the Gateway Program forward to provide reliable, resilient, 21st Century service to national and regional economy

Thank You



GDC is a not-for-profit corporation overseeing the development of the Gateway Program in cooperation with Amtrak, NJ TRANSIT, and the Port Authority of NY & NJ.





THE PORT AUTHORITY OF NY & NJ