

**GATEWAY PROGRAM DEVELOPMENT CORPORATION
REGULAR MEETING OF THE BOARD OF TRUSTEES
MINUTES: TUESDAY, NOVEMBER 27, 2018**

The following are the minutes of the actions taken at the Open Session of the Regular Meeting of the Gateway Program Development Corporation (GDC) Board of Trustees, held at 4 World Trade Center, 150 Greenwich St., New York, New York on Tuesday, November 27, 2018 at 11:00 am.

Present

Steven M. Cohen, Chairman

Anthony R. Coscia, Vice Chairman

Jerry Zaro, Trustee

1. Call to Order

- Chairman Cohen called the Open Session of the Regular Meeting of GDC's Board of Trustees to order at approximately 11:08 am.

2. Roll Call, Notice of Meeting

- Diana Lopez, Secretary, confirmed that all attendees were present, and that there was quorum. Secretary Lopez announced that adequate notice of today's Regular Meeting of GDC's Board of Trustees had been provided to provide full transparency and afford the public with an opportunity to participate. Notices were filed on November 21, 2018 with the New Jersey Secretary of State, the Clerk of Essex County, New Jersey, and the Clerk of Hudson County, New Jersey. Secretary Lopez indicated that this meeting was being videotaped.

3. Adoption of September 28, 2018 Meeting Minutes

- Copies of the minutes from the September 28, 2018 Meeting of GDC's Board of Trustees were distributed prior to this meeting. The minutes were unanimously approved as presented.

4. Gateway Program Update Presentation

- Interim Finance Director Frank Sacr provided an update on the Gateway Program's Industry Engagement activities. Mr. Sacr outlined the Request for Information (RFI) process and noted observations and opportunities for innovation from the private sector's robust feedback to the RFI. The details of Mr. Sacr's presentation are contained in the video recording and presentation slides maintained in the GDC records.
- Chief of Public Outreach Stephen Sigmund marked the 108th anniversary of the start of revenue service via the Portal Bridge and North River Tunnel. Mr. Sigmund outlined the advances in transportation and increase in population, and noted that the region and the nation continue to rely on aging infrastructure from 1910. The details of Mr. Sigmund's presentation are contained in the video recording and presentation slides maintained in the GDC records.

5. Public Comments on Agenda Items and Other Matters

- Secretary Lopez announced that there were 3 registered speakers, and began the public comment period.
- Speaker: Christopher Boylan, General Contractors Association of New York
- Speaker: Joseph Clift. Private Citizen
- Speaker: Dani Simons, Regional Plan Association & Build Gateway Now Coalition

6. Presentation – Jill Jonnes, Author, “Conquering Gotham”

- Mr. Sigmund introduced the author of “Conquering Gotham,” Jill Jonnes. “Conquering Gotham” is the definitive history of construction of the existing North River Tunnel and the original Penn Station.
- Ms. Jonnes presented a historical overview of the construction of the existing North River Tunnel and the original Penn Station. Ms. Jonnes described how trans-Hudson passengers crossed the Hudson River via ferries prior to the construction of the rail tunnel and described alternative options to cross the Hudson River, such as the North River Bridge. Ms. Jonnes provided a history of the difficulties the Pennsylvania Railroad overcame to not only begin construction of, but also to complete the North River Tunnel. The details of Ms. Jonnes’ presentation are contained in the video recording and presentation slides maintained in the GDC records.

7. Delay Cake Presentation

- Mr. Sigmund noted that there was a cake to mark the 108th anniversary of the North River Tunnel and Portal Bridge and that it was not a “Happy Birthday” cake, but rather marking the anniversary of the Hudson Tunnels that should have long ago had relief. The cake was an artist’s rendering showing the New Jersey entrance to the North River Tunnel, single-tracking, train delays, and frustrated passengers. Chairman Cohen, referring to the Passover holiday, identified the cake as “the cake of our affliction.”

8. Executive Session Authorization & Adjournment

- At approximately 11:52 a.m., being no further business to come before the Board, the meeting was adjourned.